CeAUTO Newsletter

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NEWS

International

KSS to merge with Joyson

Key Safety Systems (KSS), a supplier of advanced engineered safety products for automotive and non-automotive markets, has entered into a definitive agreement to merge with the Chinese company Ningbo Joyson Electronic Corporation. The combination will create a global player in the automotive supplier business with pro forma combined worldwide sales of approximately \$3 billion and 20,000 employees. Under the terms of the Merger Agreement, Joyson will acquire outstanding shares of KSS in a cash transaction valued at approximately \$920 million on an equity value basis. The agreement has been unanimously approved by the Board of Directors of both companies. The transaction is expected to close in the first half of 2016, and is subject to regulatory filings, approvals and other customary closing conditions. KSS is currently owned by funds managed by FountainVest Partners, a Hong Kong based private equity firm, the Canada Pension Plan Investment Board, and Crestview Partners, a New York based private equity firm, along with members of KSS management. Each of the existing shareholders views Joyson as a strategic investor, with long-term vision, that will help KSS achieve new heights. Joyson has stated that KSS will operate as an independent group company which will maintain its Sterling Heights, Michigan, USA headquarters and





continue to be led by current KSS CEO **Jason Luo**. KSS has a global network of 32 sales, engineering, and manufacturing facilities. The company has 5 main technical centres located in the key regions of the Americas, Europe and Asia.

ArcelorMittal sells its stake in Gestamp Automoción

ArcelorMittal S.A. has announced it has sold its 35 percent stake in Gestamp Automoción S.L. to the majority shareholder, the Riberas family, for a total cash consideration of €875 million. The transaction is unconditional and payment is expected to be made to ArcelorMittal within six months. In addition to the cash consideration, ArcelorMittal will receive a payment of €10 million as a 2015 dividend. ArcelorMittal entered into a joint venture with the Riberas family in 1998 with the intent of developing, through Gestamp, the business of stamping, assembly and welded blanks for vehicle manufacturers. ArcelorMittal will continue its supply relationship with Gestamp through its 35 percent shareholding in Gonvarri, a sister company of Gestamp. ArcelorMittal sells coils to Gonvarri for processing before they pass to Gestamp and other customers. Further, ArcelorMittal will continue to have a board presence in Gestamp, collaborate in automotive R&D and remain its major steel supplier. "The sale of our stake in Gestamp unlocks substantial value for ArcelorMittal's shareholders and is consistent with our stated strategy of portfolio optimisation. Most importantly, our major supplier relationship with Gonvarri and Gestamp is unaffected by this transaction and we will continue to work together to supply automotive OEMs with world-class automotive steel products," said Aditya Mittal, CEO of ArcelorMittal Europe and group CFO.

Czech Republic

Seat's Czech-made SUV to be named Ateca

Seat S.A.'s first SUV, which will be unveiled at the Geneva motor show next month, will be named Ateca. The new **Seat** model is to be manufactured at the **Škoda Auto a.s.** plant in Kvasiny.

Continental launches production of urea sensors in Frenštát pod Radhoštěm

Continental AG has launched the production of urea sensors for more efficient exhaust-gas aftertreatment in diesel engines at its plant in Frenštát pod Radhoštěm. The sensors measure the level, quality, and temperature of the aqueous urea solution in the AdBlue tank and ensure a lasting reduction in nitrogen-oxide emissions. R&D for the urea sensor is located in Nuremberg, Germany and in the new competence center in Ostrava, Czech Republic which was opened in 2014.

<u>Hungary</u>

Bosch to expand in Hatvan

Robert Bosch GmbH has announced that it is investing HUF 19 billion at its Hatvan site. The new project is supported by a government grant of HUF 4.7 billion. 601 new workplaces will be created for the production of radars, sensors and ECUs used in electric and hybrid cars.





Poland

New owners for Autosan

A consortium which consists of **Huta Stalowa Wola S.A.** and **PIT-Radwar S.A.** (both companies belong to **Polska Grupa Zbrojeniowa S.A.** or **Polish Armaments Group** in English) and the **Capital Funds HSW** is to become new owner of insolvent bus manufacturer **Autosan S.A.** Autosan was declared bankrupt in October 2013. The final agreement is to be signed by the end of March. The consortium said it will take over Autosan's employees, continue the production of buses and launch new products. Sanok-based Autosan currently employs some 360 workers. In addition to buses, it manufactures parts for trains and trams. Recently the company produced some 50 buses per year.

Panattoni Europe to build new factory for Kongsberg Automotive in Koluszki

Panattoni Europe is to build a manufacturing facility for the Norwegian supplier **Kongsberg Automotive ASA**. The facility featuring over 6,300 square metres, including more than 5,600 square metres manufacturing and warehouse space and more than 700 square metres of office space, will be developed in an industrial area of Koluszki, Central Poland, within the Łódź Economic Zone. The investment process started in January and is scheduled to be completed this June. Kongsberg will manufacture parts for trucks in the new plant. The facility for Kongsberg Automotive is being implemented by the **BTS Group** within Panattoni Europe, the team which some years ago initiated the trend for building "custom-tailored" manufacturing facilities, particularly those dedicated to the automotive sector.

Borgers received a permit to operate in the Legnica Special Economic Zone

German supplier **Borgers AG** has officially received a permit to operate in the Legnica Special Economic Zone. As reported in ceauto newsletter 1-2016, the company's Polish subsidiary **Borgers Polska Sp. z o.o.** plans to launch production at a new plant in Złotoryja in January 2017.

Hartownia Hauck changes its name

Hartownia Hauck Polska Sp. z o.o., a supplier based in Dzierżoniów, has changed its name to Hauck Heat Treatment Sp. z o.o.

<u>Romania</u>

Ford: Craiova plant is "very critical part" of operations

The underperforming **Ford Romania S.A.** plant in Craiova, which manufactures the **Ford** B-Max as well as engines, is still a "very critical part" of the company's operations according to **Ford of Europe** President **Jim Farley**. "We will continue to look at opportunities for Romania," Farley told Automotive News Europe in an interview.





Russia

Renault to build new model in Moscow

OAO Renault Russia will launch production of a new model based on the BO platform at its plant in Moscow this year, the company's PR department told Avtostat without providing more details. Currently, the plant builds **Renault** Duster and Fluence models as well as the Duster-based **Nissan** Terrano. Production of the first-generation Renault Logan was phased out in December. The company manufactured about 143,000 units last year, down 33 percent from 2014.

UAZ resumes production of the Hunter

PAO UAZ has resumed production of its classic model **UAZ** Hunter this month. According to earlier plans, it was expected that the production would be phased out by the end of 2015. Starting from February, the vehicle will be available with some new equipment options. Some new colours are to be added during 2016. The UAZ Hunter starts in Russia at RUB 409,000. The Hunter, previously known as UAZ 469, is manufactured since December 1972. About 1.65 million vehicles were manufactured until now. 3,564 Hunters were sold last year.

AvtoVAZ builds first pickups at main plant

OAO AvtoVAZ has assembled the first two **Lada** Granta pickups at the Lada Priora assembly line at its main plant. This move is a part of the production transfer from AvtoVAZ's subsidiaries to the main factory. The Granta pickup used to be manufactured at **OAO PSA VIS-Avto** until now. The assembly of pickups which are based on the Lada 4x4 and currently manufactured at VIS-Avto will also be transferred. Prior to that, AvtoVAZ moved the assembly of the Lada 4x4 5-door version from its OPP department to the Priora line. According to **Andrey Barinov**, Head of the Priora department, the first phase of testing of the assembly line regarding the possibility of production of additional models has been completed.

AvtoVAZ launches low-cost version of the Priora

OAO AvtoVAZ has announced a new low-cost version of the **Lada** Priora sedan. The new Priora with the equipment level Standard, which is powered by a 1.6 litre engine with 87 hp, starts at RUB 389,000. Production of the new basic version will be launched in early March. The car can already be ordered at Russian Lada dealerships.

Lukoil to supply first fill motor oil for Ford engines

OOO LLK-International, a fully owned subsidiary of **PAO Lukoil**, has started supplies of **Lukoil** Genesis oil for the **OOO Ford Sollers Holding** engine plant in Elabuga. Ford Sollers already uses Lukoil's fuel as a first fill product at all its factories in Russia. Lukoil Genesis Special FD 5W-20 all-season synthetic multigrade engine oil will be exclusively supplied to Ford Sollers' engine factory as well as to service centres in Russia. "The Russian lubricant plant in Perm, where Lukoil Genesis oils are produced, is certified in accordance with ISO/TS 16949 and Lukoil lubricants fully meet up-to-date requirements of Ford," Lukoil's First Vice-President **Vladimir Nekrasov** said.





UAZ unveils new badge

PAO UAZ has unveiled a new badge. The new solution includes a badge which is used by the company since 1962 and the letters **UAZ**. The font of the word UAZ was changed compared to the previous logo which was introduced in 2000. While the letters UAZ partly overlap the badge in the version, there is no overlap in the new version. UAZ's dealer network is to switch to the new badge and corporate style in 2017. The first model to wear the new logo will be a modernised version of the UAZ Patriot the launch of which is scheduled for the second half of 2016.



Daimler and Kamaz change name of Russian joint venture

OOO Mercedes-Benz Trucks Vostok, the commercial vehicle joint venture between **Daimler AG** and **OAO Kamaz**, has changed its name to **Daimler Kamaz Rus**.

Serbia

Hutchinson may expand plant in Ruma

French supplier **Hutchinson S.A.** will launch production at its new plant in Ruma this month and is already considering an expansion of the project, **Sladan Mančić**, President of the Ruma municipality, said. Workers for the new facility are being trained at Hutchinson's plant in Poland. The company is investing about €7.3 million in the project and plans to create some 200 jobs by 2017. Hutchinson and the city of Ruma have signed the contract on transfer of property over the construction land for the current plant in July 2015. The factory





will produce rubber pipes for cooling devices which will be destined for Mercedes-Benz, Fiat, Suzuki and Renault cars. It will ship parts to the FCA Srbija d.o.o. plant in Kragujevac, Serbia and export to Hungary, Germany, Italy and Russia. According to Mančić, there already are negotiations about a new investment of Hutchinson in Ruma. "I believe that it will happen, we have already held several meetings with the government of Serbia," Mančić is quoted as saying. "In preliminary talks the deadline for the implementation of the new investment is 2020 and the factory would be built on a plot behind the existing plant. The new factory (...) would employ 600 new workers by 2020 according to the business plan," Mančić told journalists.

Johnson Electric to receive land for expansion in Niš

The City Council of Niš has determined a draft of the feasibility study for the assignment of building land to **Johnson Electric S.A.** free of charge, which is put on public display at the official website of the city. Johnson Electric has asked for 2.6 hectares of land in the industrial zone Sever in Niš, where this company intends to expand its activities in the city with the construction a new 13,000 square metres production facility for electric motors. According to a Memorandum of Understanding that was signed in 2015, Johnson Electric will invest €50 million in the project and create at least 2,400 new jobs over the next five years. Currently, the company employs about 500 workers in Niš.

<u>Slovenia</u>

Revoz reports higher production, expects further production growth for 2016

Revoz d.d., the Slovenian **Renault S.A.** subsidiary, manufactured 129,405 vehicles at its plant Novo Mesto last year, up 9.1 percent form 2014. Last year's total figure includes 83,376 Renault Twingos, 41,479 units of the smart forfour as well as the last 4,550 units of the Renault Clio II (Storia). Production of the old Clio, which was only manufactured for North African markets, was phased out last year. According to Revoz's CEO Patrice Haettel, preliminary data show an increase in revenue by a fifth for 2015. In 2014 Revoz's sales topped €848 million. Haettel expects another production increase by about 10 percent for 2016. However, there are no plans for new hiring. The company plans to keep the current system of two shifts and retain the 2,100 strong workforce at the present level, according to Haettel. In addition to two shifts per day on normal working days, which mean the daily production of about 560 cars, the plant adds Saturday shifts. Current planning foresees Saturday shifts to be run until June. If production growth is stronger, new hiring is planned. Overall, however, new hires will merely replace those leaving through attrition, explained Haettel. "For the beginning, we will adjust the anticipated production growth with working Saturdays. However, if the growth was even higher, this would require us to add new jobs," Haettel told local journalists. "For us it is very important that we have come to a stable level regarding the orders from the sales network of the market. This gives us a confidence that we can plan our work more safely." Revoz will add new model versions such as the Twingo GT and smart forfour with electric engine this year. Production at Revoz still remains far below the plans. The half night shift, which was launched in December 2014, was cut in February 2015. In September 2015, Revoz reduced production from 42 to 38 cars per hour. Revoz achieved its highest ever production with 212,680 cars in 2009.





Revoz launches smart forfour exports to China

Revoz d.d. has started export shipments of the **smart** forfour destined for China. "This year we are counting on new markets that are important for us. This is mainly China," **Patrice Haettel**, CEO of Revoz, said. "Our estimate is that the Chinese market should account for 4 to 5 percent of our production," he added. "The first batch is expected to arrive next month in China," said **Albin Kužnik**, Director of Production and Member of the Board at Revoz. "Currently, we produce 50 vehicles per week for the needs of the Chinese market, what will happen to the quantities in the future of course depends on the demand." smart shipments to China are going through the Slovenian port Koper. While smart fortwo models are sold in China since the previous decade, it will be the first time that a smart four-seater will be sold in China.

Slovenia/Hungary

Port of Koper has problems with Daimler transports because of one-tier system on the rail track

According to a report published by local newspaper Primorske novince, **Luka Koper d.d.** (**Port of Koper**) has problems with transports of **Daimler AG**'s cars. Due to problems with the fluidity of freight traffic because only one track between Koper and Divača, the company which is responsible for the transport of Daimler's vehicles decided not to send five trains with a total of 738 **Mercedes-Benz** cars from Hungary to Koper. Instead, the carrier decided to send the trains which would according to original plans go to Koper to the port of Bremerhaven, Germany. Last October the management of Luka Koper announced a new deal for transports of Daimler's vehicles. Luka Koper's President **Dragan Matić** expressed concerns, arguing that the situation calls into question the whole business with Daimler. **Slovenske železnice** (**Slovenian Railways**) rejected the statements of Luka Koper that it was responsible for the failure of the transport of Daimler's cars. According to a statement of Slovenske železnice, it was a fault of the carrier **RCC - Rail Cargo Carrier** which has not responded in a timely fashion to the announced maintenance work.

Turkey

Tofaş registers increase in sales, profits

Tofaş Türk Otomobil Fabrikası A.Ş. announced that it has increased its net profit in 2015 by 45 percent to YTL 830.8 million thanks to a rise in sales by 33 percent. The company increased production by 24.88 percent to 278,252 units with the majority of its products being commercial vehicles including different iterations of the MCV family and the Dobló. This year production of cars will be ramped up with new variants of the **Fiat** Egea/Tipo. Exports increased by 22 percent to some 178,000 units.

Ford Otosan celebrates 100,000th Transit/Tourneo Courier

Ford Otomotiv Sanayi A.Ş. (Ford Otosan) celebrated the production of the 100,000th Transit/Tourneo Courier. Production of the model range was launched at the Yeniköy plant in 2014.





NEWS FROM MIDDLE EAST AND AFRICA

Africa

Daimler opens two new regional centers for commercial vehicles

Daimler AG has opened two regional centers for commercial vehicles in Africa – **Daimler Commercial Vehicles Africa (DCV Africa)** for East, Central, and West Africa and the **Regional Center Southern Africa (RCSA)** for Southern Africa. DCV Africa with head office in the Kenyan capital of Nairobi will be responsible for the entire commercial vehicles portfolio of light and heavy trucks as well as for mini to large tourist buses of **Mercedes-Benz** and **Fuso** brands. The region of East, Central, and West Africa with a total population of 770 million consists of 41 markets, including Kenya, Nigeria, Tanzania, Cameroon and Ghana. In 2015, Daimler sold around 5,900 commercial vehicles in the region, including 4.000 Fuso trucks. RCSA is serving nine countries, among others South Africa, Namibia and Botswana. It will be responsible for sales and service from the light-duty Fuso Canter to the heavy-duty Mercedes-Benz Actros. Trucks of the **Freightliner** and **Western Star** brands, as well as Mercedes-Benz Vans are also part of the product portfolio. Last year, Daimler sold around 5,500 commercial vehicles in the region, among them 3.000 Mercedes-Benz trucks, 1.600 Fuso vehicles and 700 trucks from Daimler's US brand Freightliner.

Egypt

GM suspends operations due to currency crisis

General Motors Egypt S.A.E. has temporarily suspended its operations due to problems connected to the country's currency crisis, a company source told Reuters. "The entire sector has a currency crisis and we can't make a car without some of the parts. We stopped production temporarily until we can clear the imports held up in customs" the source is quoted as saying by Reuters. "There is still some leeway with the government and the banks to solve the issue." General Motors Egypt assembles or produces cars, pickups and light trucks.

<u>Iran</u>

Iran Khodro expects to sign agreement about assembly of Mercedes-Benz cars soon

Hashem Yekehzare, President and CEO of Iran Khodro Industrial Group (IKCO), announced at a press conference in Tehran that an agreement between IKCO and Daimler AG regarding passenger car production will be finalized during the next two weeks. Mercedes-Benz cars were assembled by a subsidiary of Iran Khodro Diesel in small volumes in the last decade.

Iran Khodro confirms negotiations with Fiat Chrysler

Iran Khodro Industrial Group (IKCO) is negotiating about cooperation with Fiat Chrysler Automobiles N.V., IKCO's President and CEO Hashem Yekehzare confirmed. Yekehzare spoke about Fiat as Iran Khodro's





fourth partner. "No deal has been sealed yet but the talks have had satisfactory progress which will hopefully result in good collaboration between the two carmakers," **Ahmad Pourfallah**, Chairman of the **Iran-Italy Joint Chamber of Commerce**, said about the talks. "On the basis of the negotiations, it has been stipulated that Fiat's new cars would be produced in Iran and deployed to countries in the region. Accordingly, joint production rather than import has been put on the agenda," he added. Plans call for the creation of a joint venture.

Iran Khodro provides more details about contract with PSA

Hashem Yekehzare, President and CEO of Iran Khodro Industrial Group (IKCO), has provided more information about the joint venture agreement with **PSA Peugeot Citroën** at a press conference in Tehran. According to Yekehzare, the joint venture company will be established with a €500 million investment. PSA had pledged to invest €250 million. The profits are set to go to two sides equally. Under the agreement, suppliers affiliated with IKCO and PSA will cooperate in part production and supply following the establishment of the joint venture. "With transferring part production technology, all the part makers that join the supply chain of this joint venture will be able to produce parts based on their own knowledge. On the other hand, PSA has pledged to put these parts in large numbers in its international chain," he explained. Yekehzare also noted that €54 million of the total €500 million investment in the joint venture company will be invested in the part making sector, adding the new contract would provide Iranian suppliers with opportunities to work with their full capacities and adopt an update technology. He said that 40 percent of IKCO's vehicle production will be localized at the beginning of this cooperation but the figure is set to reach 70 percent in the fourth year of the cooperation. The joint ventures' new cars are to be powered by five gasoline and diesel engines. "The production of the engines is to be localized by 70 percent," he said. Accordding to Yekehzare, the first vehicle to be produced under the new contract is the **Peugeot** 2008. "IKCO is set to export 30 percent of its products to a certain group of countries including Commonwealth of Independent States, Eastern Europe, Middle East, some Asian countries and the whole Africa," Yekehzare said about the export plans of the joint venture. He noted that with the annual production production of 200,000 vehicles and export of 60,000 vehicles, IKCO will gain €480 million from exports which will create €60 million of positive balance for the company. According to IKCO's Head, the new contract has nothing to do with the Peugeot cars currently manufactured by the company. "This means that we will remain in control of production and exports of the vehicles which are (currently) being made under the Peugeot brand."

PSA to pay Iran over €427 million in compensation

PSA Peugeot Citroën is set to pay Iran €427.6 million in compensation for their sudden departure from Iran some years ago as part of a supportive-compensatory package. "€116 million would be paid for the damage inflicted on the current and past projects and €311.6 million as part of discounts and bonuses for future cooperation," **Hashem Yekehzare**, President and CEO of the **Iran Khodro Industrial Group (IKCO)** said at a press conference in Tehran. "Peugeot has agreed to provide us with €25 million worth of free spare parts for this year. We have already received parts from them. Meanwhile, an equivalent of €11 million worth of production line for the Peugeot 207 model would be given to IKCO by the French company. It has also written off €11 million of its debt to Iran. Of the entire damage claim, about €47 million would directly impact our current and next years' profit and loss statement," he said. Yekehzare went on saying that PSA will also





waive €69 million in royalty fees for vehicles made under Peugeot's name before and after Iran sanctions as well as those vehicles made under a new contract signed just recently between the two companies. He said the compensation also includes a €20 million discount on purchasing powertrain parts and components, particularly gearboxes, from PSA. "The company has pledged to dispatch its engineers to IKCO site for one year in return for €4 million to promote the quality of the current products," Yekehzare explained. On the other hand, IKCO engineers would be dispatched to France in return for €1.6 million to attend some training courses. PSA will also spend €1 million on improving its vehicle systems in Iran. According to Yekehzare, Iran Khodro is set to receive €70 discount for using PSA's platforms per each IKCO car. This means IKCO would gain €140 million in return for producing 2 million vehicles. He emphasised that based on the new contract; IKCO has to pay only €10 in royalty fee for each vehicle. Given to the high production expectations of IKCO in the coming years, PSA's shares from this section would amount to €145 million which Iran Khodro is not obliged to repay.

Iran Khodro on criticism regarding new contract with PSA

IKCO's Head **Hashem Yekehzare** commented on the criticism regarding the company's decision to sign a new contract with **PSA Peugeot Citroën** as the French company left Iran due to sanctions some years ago. "After the sanctions, Peugeot was not the only company which left Iran. So this should not affect our decision for restoring our cooperation with Peugeot. Meanwhile, unlike in the past, we don't need to view Peugeot as our main trade partner anymore," Yekehzare said. "Under the new contract, the share of Peugeot in IKCO's portfolio won't be higher than 15 percent. Meanwhile, 85 percent of the future products would be made under IKCO's name or a joint-stock company between IKCO and other well-known carmakers across the globe," he added. He explained that as a preemptive measure IKCO has included a special stipulation in the new contract based on which PSA is set to pay a heavy compensation should it leave Iran.

Iran Khodro: More details on commercial vehicle cooperation with Daimler

Iran Khodro Diesel, the commercial vehicle arm of Iran Khodro Industrial Group (IKCO), and Daimler AG are set to establish two joint ventures fort he production and distribution of vehicles. The production company is to be owned 51 percent by Iran Khodro Diesel and 49 percent by Daimler, while Daimler will own 51 percent of the future sales and after-sales services company with the remaining 49 percent belonging to Iran Khodro Diesel. IKCO's President and CEO Hashem Yekehzare confirmed earlier information that Daimler will acquire 30 percent of shares of the engine manufacturer Iranian Diesel Engine Manufacturing Co. (IDEM). "Mercedes-Benz will also buy 20 percent of Mehvar Khodro shares after changes are made to the company's structure. Meanwhile, Govah Company will be owned by the joint venture company for sales and after-sales services," he said.

Iran Khodro launches production of turbocharged Soren

Production of a turbocharged version of **IKCO** Soren sedan is underway at **Iran Khodro Industrial Group** (**IKCO**). The launch ceremony was joined by advisor to Islamic Revolution Leader **Ali Akbar Nategh-Noori**, Minister of Industry **Mohammad Reza Nematzadeh**, as well as **Seyed Reza Norouzadeh**, Head of **Industrial Development and Renovation Organization** (**IDRO**). IKCO Soren 1.7 Turbo is powered by the EF7 engine.







"Consuming only 7.3 litres per 100 km, the turbocharged engine produces 155 hp with 215 Nm torque. Meanwhile, as a 1.7 litre engine its power amounts to the power of a 2.4 litre engine and its pollution levels to a 1.6 litre engine" **Keyvan Vaziri**, IKCO's Vice Deputy CEO of NPD (New Product Development) center and also the Turbocharger Project manager, said during the ceremony. The engine meets the Euro 4 emission standard.

Saipa reports higher production

Saipa Auto Group manufactured 39,054 vehicles in the Iranian month Dey (22nd of December 2015 to 20th of January 2016), that means 11 percent production growth compared to the previous month.

Iran Khodro Diesel signs new agreement for delivery of ambulances

Iran Khodro Diesel has announced an agreement for supplying 100 Mercedes-Benz Sprinter 314 ambulances for the fleet of Ministry of Health and Medical Education. According to the company's CEO Gholam Reza Razazi, the vehicles are to be delivered during the next three months. "Both parts would sign other agreements for expanding ambulance fleet of the country using Mercedes-Benz Sprinter 314 ambulances which would be accomplished in the year 1395," Razazi said.





UPCOMING EVENTS

» February, 22-24:
ST. PETERSBURG, RUSSIA: AUTOINVEST, 2016

http://autoinvest-russia.ru

» March, 15–17: MOSCOW, RUSSIA: RUSSIAN AUTOMOTIVE FORUM

http://www.russianautomotive.com/

» March, 15-17: ST. PETERSBURG, RUSSIA: AUTOPROMO RUSSIA

http://autopromrussia.ru

» March, 31–3 April: POZNAN, POLAND: POZNAN MOTOR SHOW

http://www.motorshow.pl

» April, 5-10: ZAGREB, CROATIA: ZAGREB AUTO SHOW, 2016

http://www.zv.hr/default.aspx?id=523

» April, 19-24: BRATISLAVA, SLOVAKIA: 26TH INTERNATIONAL MOTOR SHOW

http://www.incheba.sk/vystavy/autosalon-9979.html?page_id=9979

» April, 22-24: BUCHAREST, ROMANIA: AUTOEXPOTEHNICA, 2016

http://www.autoexpotehnica.ro

IMPRINT

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